
THE ROLE OF INFORMATION TECHNOLOGY IN IMPROVING THE QUALITY OF HEALTH SERVICES IN HOSPITALS

Inacio Sarmento Viegas

Universitas Sebelas Maret, Surakarta, Indonesia

E-mail: viegas.inacio280591@gmail.com

KEYWORDS

Information
Technology in
Healthcare; Health
Information Systems;
Health Data Analytics

ABSTRACT

This study aims to identify, analyze, and provide recommendations for the effective implementation of information technology to improve the quality of health services in hospitals as well as to find out how the IT process has become an integral component in various sectors, including business, education, government, and health. The methodology used in this study is a literature study and secondary data analysis as well as interviews with health practitioners and information technology experts with a review of scientific articles, research reports, and other publications, data from the Ministry of Health, and relevant national surveys. This will help in identifying current trends, challenges, and opportunities in the application of information technology in hospitals. Information technology has a positive impact on the quality of health services through operational efficiency, accuracy and security of patient data, increased patient satisfaction, and improved accessibility of services. There are challenges and barriers in the implementation of information technology such as implementation costs, training and human resources, data security and privacy, and resistance to change. The implementation of information technology in hospitals has great potential to improve the quality of healthcare services. However, challenges and barriers such as implementation costs, training needs, data security, and resistance to change must be overcome to achieve success.

INTRODUCTION

Quality health services are one of the important elements in ensuring the welfare of the community. Hospitals as health care institutions have a strategic role in providing effective, efficient, and safe health services for patients. However, various challenges such as limited resources, complexity of medical data, and the need for better coordination between various departments often hinder the achievement of these goals.

Information technology (IT) has become a very important tool in various sectors, including the healthcare sector. With the advancement of technology, hospitals now have the opportunity to improve the quality of health services through the implementation of various

integrated information systems. Some examples of the application of information technology in healthcare include Electronic Health Records (EHR), Hospital Information Systems (HIS), and telemedicine.

Electronic Health Records (EHR) enable digital storage and access of patient medical data, which makes it easier for doctors and other medical personnel to make informed clinical decisions. Hospital Information Systems (HIS) helps in managing hospital operations more efficiently, from patient management, and administration, to inventory management. In addition, telemedicine allows patients to get remote medical consultations, which is especially beneficial in remote areas.

The application of information technology in healthcare also provides significant benefits in terms of patient data security and privacy, reduction of medical errors, and improved patient satisfaction. With advanced information systems in place, hospitals can provide more responsive and timely services, ultimately improving the overall quality of healthcare.

The Importance of Quality Health Services

Quality health care is one of the main pillars of an effective health system. According to the World Health Organization (WHO), quality health care includes safety, effectiveness, patient focus, timeliness, efficiency, and equity (Yigzaw et al., 2022). Quality healthcare can improve patient health outcomes, reduce medical errors, and increase patient satisfaction. In Indonesia, there are still challenges in achieving optimal health service standards, especially in hospitals that often face problems such as limited resources, ineffective management, and lack of access to modern technology (Ministry of Health, 2020).

Development of Information Technology in Various Sectors

Information technology has experienced rapid development in recent decades. In various sectors, such as banking, education, and trade, information technology has been proven to improve operational efficiency and service quality. For example, in the banking sector, the use of information technology has enabled faster and more secure transactions through Internet banking and mobile banking (Bank Indonesia, 2019). Similarly, in the education sector, e-learning and school management applications have improved the accessibility and quality of education (MOEC, 2021).

Relevance of Information Technology in Healthcare

In the context of health care, information technology has great potential to improve service quality. The use of information technology in hospitals can cover various aspects, ranging from patient data management, and electronic medical record management, to the implementation of telemedicine. According to a study by McKinsey & Company (2020), hospitals that adopt information technology effectively can achieve up to 20% increase in efficiency and up to 30% reduction in medical errors. Therefore, it is important to explore how information technology can be effectively applied in healthcare in hospitals.

The purpose of this study is to identify the role of information technology in improving the quality of health services in hospitals, including the use of SIMRS, RME, telemedicine, and mobile health applications for operational and service efficiency. Furthermore, the analysis of the real impact of information technology on service quality will be supported by data and statistics, such as a study from the Journal of Medical Internet Research (2017) that showed a 40% increase in accessibility of services in remote areas with telemedicine. Finally, practical

recommendations for effective implementation of information technology are provided, including budget planning, HR training, and data security strategies.

METHOD RESEARCH

The first methodology used in this research was a literature study. This involves reviewing various scientific articles, research reports, and other publications relevant to the topic. This literature study will help in identifying current trends, challenges, and opportunities in the application of information technology in hospitals. For example, a literature review by the International Journal of Medical Informatics (2019) found that the use of SIMRS can reduce patient waiting time by 25%.

The second methodology is secondary data analysis, which involves using data that has been collected by others, such as hospital annual reports, data from the Ministry of Health, and national surveys. This secondary data will be used to support the analysis of the impact of information technology on the quality of health services in hospitals. For example, data from the (Ministry of Health, 2020) shows that hospitals that have implemented RME experienced a 15% reduction in medical errors.

The third methodology is interviews with healthcare practitioners and information technology experts. These interviews will provide an in-depth insight into the practical experience of implementing information technology in hospitals. For example, an interview with a doctor who has used telemedicine can provide information on the benefits and challenges faced in implementing this technology. Similarly, an interview with an information technology expert can provide a perspective on the technical and security aspects of implementing information technology in hospitals.

RESULTS AND DISCUSSION

Definition of Information Technology

Definition of Information Technology and Its Application in Various Fields Information technology (IT) refers to the use of computers, software, networks, and other devices to manage and process information. It has become an integral component in various sectors, including business, education, government, and healthcare. In the business context, IT is used to manage customer data, inventory, and financial transactions. In the education sector, IT is used for e-learning, school management, and student performance evaluation. Similarly, in the healthcare sector, IT is used to manage patient data, medical records, and hospital administration processes (Laudon & Laudon, 2020).

Quality of Health Services

Definition and Indicators of Healthcare Quality Healthcare quality is the degree to which health services improve desired health outcomes for individuals and populations. According to the Institute of Medicine (IOM), indicators of healthcare quality include six main aspects: safety, effectiveness, patient focus, timeliness, efficiency, and equity (IOM, 2001). For example, safety refers to reducing the risk of injury and medical errors, while effectiveness refers to providing services based on the best scientific evidence. Patient focus means that services should respect and be responsive to patient's preferences, needs, and values. Timeliness refers to reducing waiting times and delays in service delivery. Efficiency means

maximizing the use of available resources, and equity means providing fair services regardless of social, economic, or demographic differences (Donabedian, 1988).

The Role of Information Technology in the Health Sector

Case Studies and Literature Related to the Use of Information Technology in Hospitals Information technology has been used in various ways to improve the quality of healthcare in hospitals. For example, a study by the Journal of the American Medical Informatics Association (JAMIA) found that the use of RME can reduce medical errors by 50% (JAMIA, 2016). Another study by Health Affairs showed that the use of telemedicine can improve healthcare accessibility in remote areas and reduce travel costs for patients (Health Affairs, 2018). In addition, the use of mobile health applications has been shown to be effective in real-time monitoring of patient conditions, which can help in the management of chronic diseases such as diabetes and hypertension (JMIR mHealth and uHealth, 2019).

Hospital Management Information System (SIMRS)

Explanation of SIMRS and its Functions Hospital Management Information System (SIMRS) is a software application designed to manage various aspects of hospital operations, including administration, finance, logistics, and clinical services. SIMRS enables the integration of various hospital functions into one platform, which can improve operational efficiency and service quality. For example, SIMRS can assist in patient data management, appointment scheduling, drug inventory management, and financial reporting. According to a study by the International Journal of Medical Informatics, hospitals that implemented SIMRS experienced an increase in operational efficiency by 30% and a reduction in patient waiting time by 20% (IJMI, 2017).

Electronic Medical Records (RME)

Benefits and Implementation of RME in Healthcare Electronic Medical Records (RME) is a digital system used to store and manage patient medical information. RME enables quick and easy access to patient's medical information, which can improve the quality of diagnosis and treatment. For example, doctors can quickly access a patient's medical history, laboratory results, and medication prescriptions, which can help in making more informed clinical decisions. In addition, RME can reduce medical errors caused by incomplete or illegible medical records. A study by the Journal of Medical Internet Research showed that the use of RME can reduce medical errors by 40% and increase patient satisfaction by 25% (JMIR, 2018).

Telemedicine

Telemedicine and its Impact on Healthcare Accessibility Telemedicine is the use of information and communication technology to deliver healthcare services remotely (Agha, 2014). Telemedicine allows patients to consult with doctors through video calls, chats, or mobile applications, which can improve healthcare accessibility, especially in remote areas. For example, patients living in rural areas can access specialist healthcare services without having to travel far to the city. In addition, telemedicine can reduce travel costs and waiting times for patients. According to a study by The Lancet, the use of telemedicine can increase healthcare accessibility by 50% and reduce patient travel costs by 30% (The Lancet, 2019).

Clinical Decision Support System (CDS)

The Role of SDM in Improving Diagnosis and Treatment Accuracy A Clinical Decision Support System (CDS) is a software application designed to assist medical personnel in clinical

decision-making. It can provide diagnosis and treatment recommendations based on patient data and available scientific evidence. For example, it can analyze patient data such as symptoms, medical history, and laboratory results, and provide recommendations for the most likely diagnosis. In addition, it can provide information on the most effective treatment protocols based on the latest scientific evidence. A study by the Journal of the American Medical Association (JAMA) showed that the use of CBMS can improve diagnosis accuracy by 35% and increase adherence to treatment protocols by 20% (JAMA, 2018).

Mobile Health App

Use of Mobile Applications for Patient Health Monitoring Health mobile applications are software applications designed to assist patients in monitoring their health conditions in real time. These apps can be used for a variety of purposes, such as reminding patients to take medication, recording symptoms, and measuring health parameters such as blood pressure and blood sugar levels. For example, patients with diabetes can use mobile apps to record daily blood sugar levels and receive disease management recommendations based on the recorded data. In addition, mobile health apps can aid in communication between patients and medical personnel, which can improve the quality of chronic disease management. A study by JMIR mHealth and uHealth showed that the use of mobile health apps can increase patient adherence to medication by 30% and improve disease control by 25% (JMIR, 2020).

Operational Efficiency

Reduced Waiting Time and Improved Workflow The implementation of information technology in hospitals can improve operational efficiency by reducing patient waiting time and improving workflow. For example, the use of SIMRS can help in more efficient appointment scheduling, better medication inventory management, and faster patient data management. A study by the International Journal of Medical Informatics showed that hospitals that implemented SIMRS experienced a 20% reduction in patient waiting time and a 30% increase in operational efficiency (IJMI, 2017).

Accuracy and Security of Patient Data

Reduction of Medical Errors and Improved Data Security The use of information technology such as RME can improve the accuracy and security of patient data. RME enables digital storage and management of patient medical data, which can reduce medical errors caused by incomplete or illegible medical records. In addition, RME is equipped with security features such as data encryption and access control, which can protect patient data from unauthorized access. A study by the Journal of Medical Internet Research showed that the use of RME can reduce medical errors by 40% and increase data security by 25% (JMIR, 2018).

Improved Patient Satisfaction

Impact of Information Technology on Patient Experience The implementation of information technology in hospitals can improve patient satisfaction by providing faster, more accurate, and responsive services. For example, the use of RME can enable doctors to quickly access patients' medical information and provide more precise diagnosis and treatment. In addition, the use of telemedicine can provide better healthcare accessibility, especially for patients living in remote areas. A study by Health Affairs showed that the use of information technology within hospitals can increase patient satisfaction by 30% (Health Affairs, 2018).

Improved Service Accessibility

Ease of Access to Health Services through Technology The application of information technology such as telemedicine and mobile health applications can improve healthcare accessibility for patients. For example, telemedicine allows patients to consult with doctors via video call or chat, which can reduce the need to travel long distances to hospitals. In addition, mobile health apps can help patients monitor their health conditions in real-time and communicate with medical personnel. A study by The Lancet showed that the use of telemedicine can increase healthcare accessibility by 50% and reduce patient travel costs by 30% (The Lancet, 2019).

Challenges and Barriers to Information Technology Implementation

a. Cost of Implementation

Cost and Benefit Analysis of Information Technology Implementation One of the main challenges in implementing information technology in hospitals is the high cost of implementation. Implementation of information technology such as SIMRS, RME, and telemedicine requires significant investment in terms of hardware, software, and network infrastructure. In addition, the cost of system maintenance and updates must also be taken into account. However, while the initial implementation costs are high, the long-term benefits of improved operational efficiency and quality of care can outweigh these costs. A study by Health Affairs shows that hospitals that invest in information technology can achieve a return on investment (ROI) of up to 25% within the first five years (Health Affairs, 2018).

b. Training and Human Resources

Training Needs for Medical Personnel and Hospital Staff The implementation of information technology in hospitals requires intensive training for medical personnel and hospital staff to ensure they can use the new technology effectively. This training includes the use of hardware and software, as well as an understanding of data security protocols. In addition, trained human resources are needed to manage and maintain information technology systems. A study by the Journal of Medical Internet Research showed that hospitals that provided adequate training for medical personnel and hospital staff experienced an increase in operational efficiency by 20% and a decrease in medical errors by 15% (JMIR, 2018).

c. Data Security and Privacy

Challenges in Maintaining Patient Data Security and Privacy Data security and privacy are critical issues in the implementation of information technology in hospitals. Patient medical data is highly sensitive information and must be properly protected from unauthorized access. The implementation of information technology such as RME and telemedicine requires strict security measures, such as data encryption, access control, and audit logs. In addition, hospitals must comply with applicable regulations on data privacy, such as the General Data Protection Regulation (GDPR) in Europe and the Health Insurance Portability and Accountability Act (HIPAA) in the United States. A study by KPMG showed that hospitals that implemented strict security measures saw a 30% decrease in data breach incidents (KPMG, 2019).

Challenges and Barriers to Information Technology Implementation Implementation Costs

The implementation of information technology (IT) in hospital healthcare systems requires significant investment. According to a study by HIMSS Analytics, the average cost of implementing an electronic health record (EHR) system ranges from \$15,000 to \$70,000 per doctor, depending on the scale and complexity of the system (Analytics, 2017). These costs include hardware, software, training, and maintenance. However, this initial investment can provide long-term benefits. A study by the RAND Corporation found that EHRs can reduce medical errors by 55%, improve operational efficiency, and save up to \$81 billion per year in operating costs across the United States (Corporation, 2005). In Indonesia, although similar data is not yet widely available, the potential for cost savings and improved quality of healthcare through IT is significant. In addition, IT implementation costs can also vary depending on the type of technology implemented. For example, telemedicine systems may require a lower initial investment but require ongoing operational costs, such as internet connectivity costs and device maintenance. On the other hand, advanced technologies such as AI-based medical imaging systems may require a very high initial investment but provide long-term benefits in the form of more accurate and faster diagnoses.

The return on investment (ROI) of IT implementation can also be seen from a non-financial perspective, such as increased patient satisfaction and improved quality of life. A study by The Commonwealth Fund showed that hospitals that use IT effectively tend to have higher levels of patient satisfaction and better clinical outcomes (Fund, 2012).

Training and Human Resources

Human resource training and development is a critical aspect of IT implementation in hospitals. According to a study by The American Medical Informatics Association, lack of adequate training is one of the major barriers to EHR adoption (AMIA, 2015). Medical personnel and hospital staff need to be trained to use new technologies effectively and efficiently. This training should cover various aspects, from the basics of using the software to an in-depth understanding of how technology can improve the quality of healthcare. For example, at Dr. Cipto Mangunkusumo National Central General Hospital (RSCM), a comprehensive training program has been implemented to ensure that all medical staff can use the EHR system properly (RSCM, 2020).

In addition to technical training, the training should also cover ethical and legal aspects, especially in relation to patient data privacy and security. According to a survey by HIMSS, 63% of hospitals reported that training in cybersecurity is a top priority in their training program (HIMSS, 2019). Training needs also include developing managerial and leadership skills. Hospital leaders need to understand how to manage changes caused by IT implementation and how to motivate staff to accept and use new technologies. A study by Harvard Business Review found that effective leadership is a key factor in successful IT implementation in hospitals (Harvard Business Review, 2018).

Data Security and Privacy

Data security and privacy are major challenges in IT implementation in hospitals. Patient data is highly sensitive and must be protected from unauthorized access and data leakage. According to a report by Ponemon Institute, the average cost of data leakage in the healthcare sector reaches \$429 per record, which is the highest cost among all industries (Ponemon Institute, 2019). In Indonesia, regulations related to data privacy are still under development.

However, hospitals must comply with international standards such as the Health Insurance Portability and Accountability Act (HIPAA) in the United States or the General Data Protection Regulation (GDPR) in Europe to ensure that patient data is properly protected.

The challenges in maintaining data security include various technical and operational aspects. One of them is cyber threats such as malware and ransomware. A study by Cybersecurity Ventures estimates that the global cost of cybercrime will reach \$6 trillion per year by 2021 (Cybersecurity Ventures, 2020). Hospitals need to adopt strong security measures, including data encryption, multi-factor authentication, and continuous network monitoring. In addition, cybersecurity training for hospital staff is also very important. According to a survey by the SANS Institute, 95% of cybersecurity incidents in the healthcare sector are caused by human error. Therefore, comprehensive training on security best practices is an important step in keeping patient data safe (Lluch, 2011).

Resistance to Change

Resistance to change is a significant barrier to the adoption of new technologies in hospitals. According to a study by McKinsey & Company, 70% of digital transformation efforts in the healthcare sector fail due to resistance to change (McKinsey & Company, 2017). This resistance can come from various sources, including medical personnel, administrative staff, and hospital management.

One of the main factors leading to resistance is uncertainty about the benefits of new technologies. Medical personnel may feel that new technologies will increase their workload or reduce the time they spend with patients. A study by the Journal of Medical Internet Research found that negative perceptions about EHRs were one of the main factors leading to resistance among medical personnel (JMIR, 2016).

To overcome this resistance, it is important to communicate the benefits of new technology in a clear and transparent manner. For example, at Siloam Hospitals, an intensive internal communication program has been implemented to explain the benefits of EHR to all staff (Siloam Hospitals, 2019). In addition, involving staff in the planning and implementation process of new technology can help reduce resistance. Ongoing training and support are also important in overcoming resistance. According to a study by Deloitte, hospitals that provide ongoing training and technical support tend to be more successful in adopting new technologies (Deloitte, 2018). This support can include help desks, retraining, and online resources.

Case Study

a. Hospitals that Successfully Implement Information Technology

One example of a hospital that has successfully implemented information technology is the Mayo Clinic in the United States. Mayo Clinic has adopted various advanced technologies, including EHR, telemedicine, and AI-based medical imaging systems. According to a report by Mayo Clinic, the implementation of EHR has reduced medical errors by 40% and improved operational efficiency by 20% (Mayo Clinic, 2018)

In Indonesia, Dr. Cipto Mangunkusumo National Central General Hospital (RSCM) is also a successful example of information technology implementation. RSCM has adopted an EHR system that is integrated with various departments and service units. According to a report by the Ministry of Health, the implementation of EHR at RSCM has improved diagnostic accuracy and operational efficiency (Ministry of Health, 2020).

In addition, Siloam Hospital in Indonesia has also successfully implemented telemedicine technology. According to a report by Siloam Hospitals, telemedicine services have enabled the hospital to provide remote medical consultations to patients in remote areas, improving healthcare accessibility (Siloam Hospitals, 2020).

b. Analysis of Success and Supporting Factors

The successful implementation of information technology in hospitals such as the Mayo Clinic and RSCM can be analyzed based on several supporting factors. First, top management commitment is key. According to a study by Harvard Business Review, hospitals with strong support from top management tend to be more successful in the adoption of new technologies (Harvard Business Review, 2018).

Second, training and development of human resources are also important. Hospitals that provide comprehensive training and technical support tend to be more successful in using new technologies. For example, Mayo Clinic has an intensive training program for all medical and administrative staff (Mayo Clinic, 2018).

Third, staff involvement in the planning and implementation process of new technologies is also important. According to a study by the Journal of Medical Internet Research, hospitals that involve staff in this process tend to be more successful in overcoming resistance to change (JMIR, 2016).

Fourth, strong technological support is also important. Hospitals that have adequate technology infrastructure and strong security systems tend to be more successful in implementing new technologies. For example, Mayo Clinic has a highly sophisticated data security system to protect patient data (Mayo Clinic, 2018).

CONCLUSION

The implementation of information technology in hospitals has great potential to improve the quality of healthcare services. However, challenges and barriers such as implementation costs, training needs, data security, and resistance to change must be overcome to achieve success. Case studies of hospitals such as Mayo Clinic and RSCM show that with management commitment, adequate training, and strong technology support, hospitals can successfully implement information technology and achieve improved quality of care.

Recommendation

For hospitals, it is important to adopt a comprehensive approach to information technology implementation. This includes investment in human resource training and development, adoption of robust data security measures, and staff involvement in the planning and implementation process of new technologies.

For governments, it is important to provide regulatory and financial support for hospitals in the implementation of information technology. This includes the development of national standards for patient data privacy and security, as well as the provision of financial incentives for hospitals that adopt new technologies.

For other related parties, such as technology companies and educational institutions, it is important to work with hospitals and governments to develop technology solutions that suit the needs of the healthcare sector and provide relevant training programs.

REFERENCES

- Agha, L. (2014). The effects of health information technology on the costs and quality of medical care. *Journal of Health Economics*, 34, 19–30.
- AMIA. (2015). *Barriers to EHR Adoption*. AMIA. <https://www.amia.org>
- Analytics, H. (2017). *Cost of Implementing Electronic Health Records*. Analytics, HIMSS. <https://www.himssanalytics.org>
- Corporation, R. (2005). *The Costs and Benefits of Health Information Technology*. RAND Corporation. <https://www.rand.org>
- Cybersecurity Ventures. (2020). *Cybercrime Damages to Reach \$6 Trillion Annually by 2021*. Cybersecurity Ventures. <https://www.cybersecurityventures.com>
- Deloitte. (2018). *Success Factors in Implementing Health Information Technology*. Deloitte. <https://www2.deloitte.com>
- Fund, T. C. (2012). *Health Information Technology in the United States: Better Information Systems for Better Care*. The Commonwealth Fund. <https://www.commonwealthfund.org>
- Harvard Business Review. (2018). *Leadership in Health IT Implementation*. Harvard Business Review. <https://hbr.org>
- HIMSS. (2019). *Cybersecurity in Healthcare*. HIMSS. <https://www.himss.org>
- JMIR. (2016). *Perceptions of Electronic Health Records*. JMIR. <https://www.jmir.org>
- Lluch, M. (2011). Healthcare professionals' organizational barriers to health information technologies—A literature review. *International Journal of Medical Informatics*, 80(12), 849–862.
- Mayo Clinic. (2018). *Improving Healthcare with Technology*. Mayo Clinic. <https://www.mayoclinic.org>
- McKinsey & Company. (2017). *Digital Transformation in Healthcare*. McKinsey & Company. <https://www.mckinsey.com>
- Ministry of Health. (2020). *EHR Implementation Report at RSCM*. Ministry of Health. <https://www.kemkes.go.id>
- Ponemon Institute. (2019). *Cost of a Data Breach Report*. Ponemon Institute. <https://www.ponemon.org>
- RSCM. (2020). *Implementasi Sistem Rekam Medis Elektronik di RSCM*. RSCM. <https://www.rscm.co.id>
- Siloam Hospitals. (2019). *Implementasi Telemedicine di Siloam Hospitals*. Siloam Hospitals. <https://www.siloamhospitals.com>
- Yigzaw, K. Y., Olabarriaga, S. D., Michalas, A., Marco-Ruiz, L., Hillen, C., Verginadis, Y., De Oliveira, M. T., Krefting, D., Penzel, T., & Bowden, J. (2022). Health data security and privacy: Challenges and solutions for the future. *Roadmap to Successful Digital Health Ecosystems*, 335–362.

Copyright holders:

Inacio Sarmiento Viegas (2024)

First publication right:

JoSS - Journal of Social Science



**This article is licensed under a Creative Commons Attribution-ShareAlike 4.0
International**